











Workplace Gender Equality Agency

Date Created: 23-05-2023

### 2022 - 23 Gender Equality Reporting

### **Submitted By:**

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## **#Workplace Overview**

### **Policies and Strategies**

1. Do you have a formal policy and/or formal strategy in place that specifically supports gender equality in the following areas?

Recruitment: Yes
Policy; Strategy
Retention: Yes
Policy;Strategy

Performance management processes: Yes

**Policy** 

**Promotions:** Yes. Policy; Strategy

Talent identification/identification of high potentials: YesPolicy; Strategy

Succession planning: Yes

Policy; Strategy

**Training and development:** Yes

Policy; Strategy

Key performance indicators for managers relating to gender equality: YesStrategy

2. Do you have a formal policy and/or formal strategy in place that supports gender equality overall?

YesPolicy; Strategy

4. If your organisation would like to provide additional information relating to your gender equality policies and strategies, please do so below.

### **Governing Bodies**

**Organisation:** FLEETWOOD NSW PTY LTD

1.Name of the governing body: Fleetwood Board of Directors

2.Type of the governing body: Board of Directors





#### 3. Specified governing body type:

Number of governing body chair and member by gender:

Chair			
	Female (F)	Male (M)	Non-Binary
	0	1	0
Member			
	Female (F)	Male (M)	Non-Binary
	2	6	0

**4.Formal section policy and/or strategy:** Yes

**Selected value:** Policy

- 6. Target set to increase the representation of women: No
  - 6.1 Percentage (%) of target:
  - **6.2** Year of target to be reached:

Selected value: Currently under development

**Estimated Completion Date:** 2025-07-01

7. Do you have a formal policy and/or formal strategy in place to support gender equality in the composition of this organisation's governing body?

Yes

**Selected value:** Policy

**Organisation:** Camec Pty Ltd

**1.Name of the governing body:** Fleetwood Board of Directors

**2.Type of the governing body:** Board of Directors

3. Specified governing body type:

Number of governing body chair and member by gender:

Chair			
F	emale (F)	Male (M)	Non-Binary
	0	1	0





Member			
	Female (F)	Male (M)	Non-Binary
	2	6	0

4.Formal section policy and/or strategy: Yes

Selected value: Policy

- 6. Target set to increase the representation of women: No
  - 6.1 Percentage (%) of target:
  - 6.2 Year of target to be reached:

Selected value: Currently under development

**Estimated Completion Date: 2025-07-01** 

7. Do you have a formal policy and/or formal strategy in place to support gender equality in the composition of this organisation's governing body?

Yes

**Selected value:** Policy

**Organisation:** Fleetwood Limited

1.Name of the governing body: Fleetwood Board of Directors

2.Type of the governing body: Board of Directors

3. Specified governing body type:

Number of governing body chair and member by gender:

Chair			
	Female (F)	Male (M)	Non-Binary
	0	1	0
Member			
	Female (F)	Male (M)	Non-Binary
	2	6	0

4.Formal section policy and/or strategy: Yes

**Selected value:** Policy





- 6. Target set to increase the representation of women: No
  - 6.1 Percentage (%) of target:
  - **6.2 Year of target to be reached:**

Selected value: Currently under development

**Estimated Completion Date: 2025-07-01** 

7. Do you have a formal policy and/or formal strategy in place to support gender equality in the composition of this organisation's governing body?

Yes

**Selected value:** Policy

**Organisation:** FLEETWOOD VIC & QLD PTY LTD

1.Name of the governing body: Fleetwood Board of Directors

**2.Type of the governing body:** Board of Directors

3. Specified governing body type:

Number of governing body chair and member by gender:

Chair			
	Female (F)	Male (M)	Non-Binary
	0	1	0
Member			
	Female (F)	Male (M)	Non-Binary
	2	6	0

4.Formal section policy and/or strategy: Yes

**Selected value:** Policy

- 6. Target set to increase the representation of women: No
  - 6.1 Percentage (%) of target:
  - 6.2 Year of target to be reached:



Selected value: Currently under development

**Estimated Completion Date: 2025-07-01** 

7. Do you have a formal policy and/or formal strategy in place to support gender equality in the composition of this organisation's governing body?

Yes

**Selected value:** Policy

**Organisation:** FLEETWOOD WA & SA PTY LTD

1.Name of the governing body: Fleetwood Board of Directors

2.Type of the governing body: Board of Directors

3. Specified governing body type:

Number of governing body chair and member by gender:

Chair			
Citati	Female (F)	Male (M)	Non-Binary
	remate (r)	iviale (ivi)	Non Binary
	0	1	0
Member			
	Female (F)	Male (M)	Non-Binary
	2	6	0

4.Formal section policy and/or strategy: Yes

**Selected value:** Policy

- 6. Target set to increase the representation of women: No
  - 6.1 Percentage (%) of target:
  - 6.2 Year of target to be reached:

Selected value: Currently under development

**Estimated Completion Date: 2025-07-01** 





7. Do you have a formal policy and/or formal strategy in place to support gender equality in the composition of this organisation's governing body?

Yes

**Selected value:** Policy

**Organisation:** Northern Rv Pty Ltd

1.Name of the governing body: Fleetwood Board of Directors

2.Type of the governing body: Board of Directors

3. Specified governing body type:

Number of governing body chair and member by gender:

Chair			
	Female (F)	Male (M)	<b>Non-Binary</b>
	0	1	0
Member	,		
	Female (F)	Male (M)	<b>Non-Binary</b>
	2	6	0

4.Formal section policy and/or strategy: Yes

**Selected value:** Policy

- 6. Target set to increase the representation of women: No
  - **6.1 Percentage (%) of target:**
  - 6.2 Year of target to be reached:

Selected value: Currently under development

**Estimated Completion Date:** 2025-07-01

7. Do you have a formal policy and/or formal strategy in place to support gender equality in the composition of this organisation's governing body?

Yes

**Selected value:** Policy





2. If your organisation would like to provide additional information relating to your gender equality policies and strategies, please do so below.

## #Action on gender equality

### **Gender Pay Gaps**

Do you have a formal policy and/or formal strategy on remuneration generally?

Yes

Policy; Strategy

1.1 Are specific pay equality objectives included in your formal policy and/or formal strategy?

Yes

To achieve gender pay equity; To ensure no gender bias occurs at any point in the remuneration review process (for example at commencement, at annual salary reviews, out-of-cycle pay reviews, and performance reviews); To be transparent about pay scales and/or salary bands; To ensure managers are held accountable for pay equity outcomes; To implement and/or maintain a transparent and rigorous performance assessment process

- 2. What was the snapshot date used for your Workplace Profile? 2023-03-31
- 4. If your organisation would like to provide additional information relating to gender pay gaps in your workplace, please do so below.

### **Employer action on pay equality**

- Have you analysed your payroll to determine if there are any remuneration gaps between women and men (e.g. conducted a gender pay gap analysis)?
   Yes
  - **1.1** When was the most recent gender remuneration gap analysis undertaken? Within the last 12 months
  - 1.2 Did you take any actions as a result of your gender remuneration gap analysis?

    Yes

Reviewed remuneration decision-making processes; Analysed performance pay to ensure there is no gender bias (including unconscious bias); Analysed performance ratings to ensure there is no gender bias (including unconscious bias); Trained people-managers in addressing gender bias (including unconscious



bias); Corrected like-for-like gaps

Date Created: 23-05-2023

- 1.3 What type of gender remuneration gap analysis has been undertaken?
- 3. If your organisation would like to provide additional information relating to employer action on pay equity in your workplace, please do so below.

### **Employee Consultation**

1. Have you consulted with employees on issues concerning gender equality in your workplace during the reporting period?

Yes

1.1 How did you consult employees?

Exit interviews; Survey; Performance discussions

1.2 Who did you consult?

**ALL** staff

2. Do you have a formal policy and/or formal strategy in place on consulting employees about gender equality?

Yes

Strategy

3. On what date did your organisation share your last year's public reports with employees and shareholders?

**Employees:** 

**Shareholder:** 

**4.** Have you shared previous Executive Summary and IndustryBenchmark reports with the governing body?

Yes

5. If your organisation would like to provide additional information relating to employee consultation on gender equality in your workplace, please do so below.



## #Flexible Work

### **Flexible Working**

1.	arrang Yes	u have a formal policy and/or formal strategy on flexible working gements?  Strategy
	1.1.	Please indicate which of the following are included in your flexible working arrangements strategy or policy:  A business case for flexibility has been established and endorsed at the leadership level  Yes
		The organisation's approach to flexibility is integrated into client conversations Yes
		Employees are surveyed on whether they have sufficient flexibility Yes
		Employee training is provided throughout the organisation

The impact of flexibility is evaluated (e.g. reduced absenteeism, increased employee engagement)

Yes

Yes

Flexible working is promoted throughout the organisation Yes

Targets have been set for engagement in flexible work Yes





Metrics on the use of, and/or the impact of, flexibility measures are reported to the governing body

Yes

Metrics on the use of, and/or the impact of, flexibility measures are reported to key management personnel

Yes

Leaders are held accountable for improving workplace flexibility Yes

Leaders are visible role models of flexible working Yes

Manager training on flexible working is provided throughout the organisation

Yes

Targets have been set for men's engagement in flexible work Yes

**Team-based training is provided throughout the organisation** Yes

Other: No

2. Do you offer any of the following flexible working options to MANAGERS in your workplace?

Carer's leave: Yes

SAME options for women and menFormal options are available; Informal options are available

Compressed working weeks: Yes

SAME options for women and menFormal options are available; Informal options are available

Flexible hours of work: Yes

SAME options for women and menFormal options are available; Informal options are available

**Job sharing:** Yes





SAME options for women and men

Formal options are available

Part-time work: Yes

SAME options for women and menFormal options are available

Purchased leave: No

Currently under development

**Estimated Completion Date: 2024-06-30** 

Remote working/working from home: Yes

SAME options for women and men

Time-in-lieu: Yes

SAME options for women and men

Formal options are available

**Unpaid leave:** Yes

SAME options for women and menFormal options are available

3. Are your flexible working arrangement options for NON-MANAGERS the same as the options for managers above?

Yes

5. Did you see an increase, overall, in the approval of FORMAL flexible working arrangements for your workforce between the 2021-22 and the 2022-23 reporting periods?

Yes, women and men

7. If your organisation would like to provide additional information relating to flexible working and gender equality in your workplace, please do so below.

## **#Employee Support**

### **Paid Parental leave**

1. Do you provide employer-funded paid parental leave in addition to any government-funded parental leave scheme?

Yes, we offer employer funded parental leave to all genders without using the primary/secondary carer definition

1. If your organisation would like to provide additional information relating to paid parental leave and gender equality in your workplace, please do so below.



### **Support for carers**

1. Do you have a formal policy and/or formal strategy to support employees with family or caring responsibilities?

Yes

Policy; Strategy

- 2. Do you offer any of the following support mechanisms for employees with family or caring responsibilities?
  - 2.1. Employer subsidised childcare

No

Not a priority

2.2. Return to work bonus (only select if this bonus is not the balance of paid parental leave)

No

Not a priority

2.3. Breastfeeding facilities

No

Insufficient resources/expertise

2.4. Childcare referral services

Nο

Insufficient resources/expertise

2.5. Coaching for employees on returning to work from parental leave

Yes

Available at ALL worksites

2.6. Targeted communication mechanisms (e.g. intranet/forums)

Yes

Available at ALL worksites

2.7. Internal support networks for parents

No

Currently under development

**Estimated Completion Date:** 

2.8. Information packs for new parents and/or those with elder care responsibilities

Yes

Available at ALL worksites

2.9. Parenting workshops targeting fathers

No

Insufficient resources/expertise

2.10. Parenting workshops targeting mothers





No

Insufficient resources/expertise

2.11. Referral services to support employees with family and/or caring responsibilities

Yes

Available at ALL worksites

2.12. Support in securing school holiday care

Nc

Insufficient resources/expertise; Not a priority

2.13. On-site childcare

No

Insufficient resources/expertise; Not a priority

2.14. Other details: No

3. If your organisation would like to provide additional information relating to support for carers in your workplace, please do so below.

# Sexual harassment, harassment on the grounds of sex or discrimination

1. Do you have a formal policy and/or formal strategy on the prevention and response to sexual harassment, harassment on the grounds of sex or discrimination?

Yes

Policy; Strategy

1.3 Do you provide a grievance process in your sexual harassment policy and/or strategy?

Yes

2. Do you provide training on the prevention of sexual harassment, harassment on the ground of sex or discrimination to the following groups?

**All Non-Managers** 

Yes

**Voluntary question: All Non-Managers** 





9. If your organisation would like to provide additional information relating to measures to prevent and response to sexual harassment, harassment on the grounds of sex or discrimination, please do so below.

### Family or domestic violence

1. Do you have a formal policy and/or formal strategy to support employees who are experiencing family or domestic violence?

Yes

**Policy** 

2. Other than a formal policy and/or formal strategy, do you have the following support mechanisms in place to support employees who are experiencing family or domestic violence?

A domestic violence clause is in an enterprise agreement or workplace agreement Yes

Confidentiality	of	matters	disclosed
Yes			

Protection from any adverse action or discrimination based on the disclosure of domestic violence

Yes

Employee assistance program (including access to psychologist, chaplain or counsellor)

Yes

**Emergency accommodation assistance** 

Yes

Provision of financial support (e.g. advance bonus payment or advanced pay)
Yes

Flexible working arrangements

Yes





### Offer change of office location Yes Access to medical services (e.g. doctor or nurse) Yes **Training of key personnel** Yes Referral of employees to appropriate domestic violence support services for expert advice Yes Workplace safety planning Yes Access to paid domestic violence leave (contained in an enterprise/workplace agreement) Is the leave period unlimited? **Number of Days:** 10 Access to paid domestic violence leave (not contained in an enterprise/workplace agreement) Yes Is the leave period unlimited? No **Number of days:** 10

Access to unpaid domestic violence leave (contained in an enterprise/workplace agreement)





Yes Is the leave period unlimited?

**Number of Days:** 

Access to unpaid leave Yes Is the leave period unlimited? No

Number of days:

**Provide Details:** No

2. If your organisation would like to provide additional information relating to family and domestic violence affecting your workplace, please do so below

		No. of employees		Number of apprentices and graduates (combined)		Total employees**
Occupational category*	Employment status	F	М	F	M	
Managers	Full-time permanent	18	58	0	0	76
	Part-time permanent	3	1	0	0	4
	Casual	1	0	0	0	1
Professionals	Full-time permanent	27	62	0	0	90
	Full-time contract	0	1	0	0	1
	Part-time permanent	9	0	0	0	9
Technicians And Trades Workers	Full-time permanent	1	186	1	26	214
	Full-time contract	0	1	0	0	1
	Part-time permanent	0	1	0	0	1
	Casual	0	3	0	0	3
Clerical And Administrative Workers	Full-time permanent	37	21	0	0	58
	Full-time contract	2	0	0	0	2
	Part-time permanent	9	3	0	0	12
	Casual	8	0	0	0	8
Sales Workers	Full-time permanent	3	3	0	0	6
	Part-time permanent	1	0	0	0	1
Machinery Operators And Drivers	Full-time permanent	0	26	0	0	26
	Casual	0	1	0	0	1
Labourers	Full-time permanent	7	97	0	0	104
	Part-time permanent	3	0	0	0	3
	Casual	0	1	0	0	1

<sup>\*</sup> Categorised using ANZSCO major group codes (this means Professionals who are also Managers are categorised as Professionals)
\*\* Total employees includes Non-binary

		No. of employees			
Manager category	Employment status	F	М	Total*	
CEO	Full-time permanent	0	1	1	
КМР	Full-time permanent	2	2	4	
НОВ	Full-time permanent	0	3	3	
GM	Full-time permanent	4	6	10	
	Part-time permanent	1	1	2	
SM	Full-time permanent	3	7	10	
ОМ	Full-time permanent	9	39	48	
	Part-time permanent	2	0	2	
	Casual	1	0	1	

<sup>\*</sup> Total employees includes Non-binary

		No. of employees		Number of apprentices and graduates (combined)		Total employees**
Occupational category*	Employment status	F	М	F	М	. ,
Managers	Full-time permanent	12	43	0	0	55
	Part-time permanent	2	1	0	0	3
	Casual	1	0	0	0	1
Professionals	Full-time permanent	27	56	0	0	84
	Full-time contract	0	1	0	0	1
	Part-time permanent	8	0	0	0	8
Technicians And Trades Workers	Full-time permanent	1	169	1	26	197
	Full-time contract	0	1	0	0	1
	Part-time permanent	0	1	0	0	1
	Casual	0	3	0	0	3
Clerical And Administrative Workers	Full-time permanent	23	12	0	0	35
	Full-time contract	2	0	0	0	2
	Part-time permanent	6	1	0	0	7
	Casual	5	0	0	0	5
Machinery Operators And Drivers	Full-time permanent	0	20	0	0	20
Labourers	Full-time permanent	0	24	0	0	24
	Part-time permanent	2	0	0	0	2
	Casual	0	1	0	0	1

<sup>\*</sup> Categorised using ANZSCO major group codes (this means Professionals who are also Managers are categorised as Professionals)

<sup>\*\*</sup> Total employees includes Non-binary

			No. of employees	
Manager category	Employment status	F	М	Total*
CEO	Full-time permanent	0	1	1
КМР	Full-time permanent	2	2	4
НОВ	Full-time permanent	0	3	3
GM	Full-time permanent	3	3	6
	Part-time permanent	1	1	2
SM	Full-time permanent	3	5	8
ОМ	Full-time permanent	4	29	33
	Part-time permanent	1	0	1
	Casual	1	0	1

<sup>\*</sup> Total employees includes Non-binary



Question	Contract Type	Employment Type	Manager Category	Female	Male	Total*
How many employees were promoted?	Full-time	time Permanent	CEO, KMPs, and HOBs	0	0	0
			Managers	6	5	11
			Non-managers	10	12	22
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
	Part-time	Permanent	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
	N/A	Casual	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
. How many employees	Full-time	Permanent	CEO, KMPs, and HOBs	0	1	1
including partners with an employment contract) were			Managers	0	2	2
nternally appointed?			Non-managers	1	4	5
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
	Part-time	Permanent	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
	N/A	Casual	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
3. How many employees	Full-time	Permanent	CEO, KMPs, and HOBs	0	3	3
including partners with an employment contract) were		i omanoni	Managers	2	8	10
externally appointed?			Non-managers	26	95	121
,		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	3	3
	Part-time	Permanent	CEO, KMPs, and HOBs	0	0	0
	ran-time remanent		Managers	0	0	0
			Non-managers	0	0	0
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
	N/A	Casual	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	3	4	, u

<sup>\*</sup> Total employees includes Non-binary

Question	Contract Type	Employment Type	Manager Category	Female	Male	Total*
How many employees (including partners with an employment contract) voluntarily resigned?	Full-time	Permanent	CEO, KMPs, and HOBs	0	3	3
			Managers	5	19	24
			Non-managers	30	114	144
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	1	1
			Non-managers	4	8	12
	Part-time	Permanent	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	2	1	3
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
	N/A	Casual	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	1	2	3
i. How many employees	Full-time	Permanent	CEO, KMPs, and HOBs	0	0	0
nave taken primary carer's parental leave (paid and/or			Managers	0	0	0
inpaid)?			Non-managers	4	0	4
• ,		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
	Part-time	Permanent	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	1	0	1
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
	N/A	Casual	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
3. How many employees	Full-time	Permanent	CEO, KMPs, and HOBs	0	1	1
nave taken secondary			Managers	0	1	1
carer's parental leave (paid and/or unpaid)?			Non-managers	0	8	8
. ,		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
	Part-time	Permanent	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
		c.m contract	Managers	0	0	0
			Non-managers	0	0	0
	N/A	Casual	CEO, KMPs, and HOBs	0	0	0
		Jacqui	Managers	0	0	0
			Non-managers	0	0	0

<sup>\*</sup> Total employees includes Non-binary

Question	Contract Type	Employment Type	Manager Category	Female	Male	Total*	
7. How many employees ceased employment before returning to work from parental leave, regardless of when the leave commenced?	Full-time	Permanent CEO, KMPs, and HOBs  Managers  Non-managers	CEO, KMPs, and HOBs	0	0	0	
			Managers	0	0	0	
			0	0	0		
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0	
				Managers	0	0	0
			Non-managers	0	0	0	
	Fixed-Term Contract CE	CEO, KMPs, and HOBs	0	0	0		
			Managers	0	0	0	
		Non-managers	1	0	1		
		CEO, KMPs, and HOBs	0	0	0		
			Managers	0	0	0	
			Non-managers	0	0	0	

<sup>\*</sup> Total employees includes Non-binary

Question	Contract Type	Employment Type	Manager Category	Female	Male	Total*
How many employees were promoted?	Full-time	Permanent	CEO, KMPs, and HOBs	0	0	0
			Managers	6	5	11
			Non-managers	10	12	22
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
	Part-time	Permanent	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
	N/A	Casual	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
. How many employees	Full-time	Permanent	CEO, KMPs, and HOBs	0	1	1
including partners with an	i dii-tiirie	Permanent	Managers	0	2	2
employment contract) were nternally appointed?			Non-managers	1	4	5
iternally appointed:		Fixed Term Centreet	CEO, KMPs, and HOBs	0	0	0
		Fixed-Term Contract				
			Managers	0	0	0
		_	Non-managers	0	0	0
	Part-time	Permanent	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
	N/A	Casual	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
B. How many employees	Full-time	Permanent	CEO, KMPs, and HOBs	0	2	2
including partners with an employment contract) were			Managers	2	8	10
externally appointed?			Non-managers	21	82	103
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	3	3
	Part-time	Permanent	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
	N/A	Casual	CEO, KMPs, and HOBs	0	0	0
	130/53	Jasuai	Managers	0	0	0
			-			
			Non-managers	2	4	6

<sup>\*</sup> Total employees includes Non-binary

Question	Contract Type	Employment Type	Manager Category	Female	Male	Total*
4. How many employees (including partners with an employment contract)	Full-time	Permanent	CEO, KMPs, and HOBs	0	2	2
			Managers	4	19	23
oluntarily resigned?			Non-managers	26	92	118
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	1	1
			Non-managers	4	8	12
	Part-time	Permanent	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	2	1	3
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
	N/A	Casual	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	1	2	3
5. How many employees	Full-time	Permanent	CEO, KMPs, and HOBs	0	0	0
ave taken primary carer's parental leave (paid and/or			Managers	0	0	0
unpaid)?			Non-managers	3	0	3
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
	Part-time	Permanent	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	1	0	1
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
	N/A	Casual	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
3. How many employees	Full-time	Permanent	CEO, KMPs, and HOBs	0	1	1
nave taken secondary			Managers	0	1	1
carer's parental leave (paid and/or unpaid)?			Non-managers	0	8	8
. ,		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
	Part-time	Permanent	CEO, KMPs, and HOBs	0	0	0
	2		Managers	0	0	0
			Non-managers	0	0	0
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
		c.m contract	Managers	0	0	0
			Non-managers	0	0	0
	N/A	Casual	CEO, KMPs, and HOBs	0	0	0
		Jacqui	Managers	0	0	0
			Non-managers	0	0	0

<sup>\*</sup> Total employees includes Non-binary

Question	Contract Type	Employment Type	Manager Category	Female	Male	Total*	
7. How many employees ceased employment before returning to work from parental leave, regardless of when the leave commenced?	Full-time	ull-time Permanent	CEO, KMPs, and HOBs	0	0	0	
			Managers	0	0	0	
			Non-managers	0	0	0	
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0	
				Managers	0	0	0
			Non-managers	0	0	0	
	Part-time Permanent  Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0		
			Managers	0	0	0	
			Non-managers	1	0	1	
		CEO, KMPs, and HOBs	0	0	0		
			Managers	0	0	0	
			Non-managers	0	0	0	

<sup>\*</sup> Total employees includes Non-binary